

| | Strategic Objective | LWP Progress | COVID Impacts | National Policy – Collections | National Policy – Other | Summary |
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| 1 | To improve the quality and therefore commercial value of our recycling stream. | Paper & card trial has increased quality of those materials and reduced contamination of remaining MDR. This will now be implemented more widely commencing in Spring 2021. | MDR quantity down overall but contamination levels unaffected. | Consistency: Gov't are defining list of materials to collect & we need to comply. Will hopefully help to improve clarity of message and thus quality. Food Waste: Giving a specified container for food waste should divert some contamination. | EPR: Will help to fund collection of recyclables although, depending how it's defined, might we only get "net costs" and miss out on financial benefits of income for quality material? DRS: Significant quantity of material could be diverted from current stream. Whilst losing some valuable material, savings on sorting costs should offset this. | Impacts of national policy (e.g. EPR & DRS) difficult to predict but improving quality will always benefit us. Trial demonstrates that twin-stream collections, with accompanying comms messages, help to achieve this objective. |
| 2 | To move towards a common set of recycling materials. | List and publicity now consistent across LWP. Regularly reviewed and updated if necessary. | | Consistency: Need to ensure we align with any changes in the gov't list of materials. Food Waste: n/a | EPR: May prove a financial incentive for manufacturers to use different materials, so proportions of mix may change. DRS: Diversion of specific materials which gov't may then remove from their required list. | Now achieved but need to keep an eye on national policy to ensure continued compliance. |
| 3 | To consider the introduction of separate food waste collections where technically, environmentally and economically practicable. | Trial has demonstrated that, although technically possible, these are currently not economically practicable. | | Consistency: n/a Food Waste: Likely to be mandatory from 2023 but will be funded as a "new burden". | EPR: n/a DRS: n/a | Work commencing to establish disposal capacity (AD) for countywide collections when they become mandatory. |

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| 4 | To explore new opportunities of promoting waste minimisation and of using all waste as a resource in accordance with the waste hierarchy. | Separate paper & card has higher quality, allowing for recycling into better products. Ongoing communication campaigns consistent across the county. | Overall HH waste tonnage is down so need to find a way to maintain that whilst improving the recycling rate which has fallen. | Consistency: n/a Food Waste: n/a | EPR: Requirement to fund processing of their materials may encourage manufacturers to use more recyclable products. DRS: Some material may be recycled which would otherwise have become litter. | Need to consider how we can promote minimisation and reuse. |
| 5 | To contribute to the UK recycling targets of 50% by 2020 and 55% by 2025. | LWP recycling rate rose in 2019/20 but has now been hit by COVID. | Recycling rate has fallen and needs to be addressed. | Consistency: n/a Food Waste: This will make a step-change in our recycling rate from 2023. | EPR: Manufacturers may use more recyclable materials to save on their pass-through costs. DRS: Diverted material may not count towards LWP rate so may need to lobby for it to count or set a lower target. | LWP rate had grown in 2019/20 but has been hit by COVID. Rollout of twin-stream, with accompanying comms, should help to address this, as will food waste. |
| 6 | To find the most appropriate ways to measure our environmental performance, and set appropriate targets. | 2 new KPIs in place to measure Waste Hierarchy. Soon to approve measures for carbon, contamination & customer-satisfaction. | Targets set for 2020/21 for the new KPIs may become largely irrelevant. | Consistency: n/a Food Waste: n/a | EPR: n/a DRS: n/a | May miss 2020/21 targets due to COVID impacts. Continue to develop full suite of other measures for 2021/22. |
| 7 | To seek to reduce our carbon footprint. | It has been proposed that the LWP have a Carbon Management Plan. | | Consistency: n/a Food Waste: Need to assess whether benefits of recycling outweigh additional emissions from collections. | EPR: n/a DRS: Diversion of some materials may reduce the number of trips required by RCVs to disposal points. | If agreed, a Carbon Management Plan will help us to set out a way forwards for this which ties in with each council's own plans. |

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| 8 | To make an objective assessment of what further waste processing/disposal capacity is required and, as necessary, secure appropriate capacity. | Seeking ways to develop AD capacity to process food waste if, as proposed nationally, it becomes mandatory. | | Consistency: n/a Food Waste: Suitable processing capacity (AD?) required by 2023. | EPR: Funding available for any additional capacity which may be required due to population growth? DRS: n/a | Need to focus initially on AD capacity to process food waste from 2023. Possible tie-in with commercial food waste? |
| 9 | To regularly review the LWP governance model in order to provide the best opportunity to bring closer integration and the implementation of the objectives set by the strategy. | Established first shared post – LWP Project Manager. Already seeing benefits through success of P&C trial and proposed rollout. | | Consistency: n/a Food Waste: n/a | EPR: n/a DRS: n/a | Other shared posts coming for twin-stream rollout. Need to consider whether (and when?) to do a formal governance review. |
| 10 | To consider appropriate innovative solutions in the delivery of our waste management services. | Trials of new collections for food waste and P&C. | | Consistency: n/a Food Waste: Consider a variety of options both for collection and processing. | EPR: Funding may be based on a formula so may enable us to make savings if we can find more efficient ways of collecting & disposing. DRS: n/a | In planning any new project or service, we need to consider whether there are any innovative options. |

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